

GOVERNMENT OF PAKISTAN
CABINET DIVISION
PUBLIC PROCUREMENT REGULATORY AUTHORITY

**FEDERAL PUBLIC PROCUREMENT
COMPLIANCE AND VIOLATIONS REPORT**
Fiscal Year 2025-26

Analysis of Federal Procurement Activity through EPADS

Prepared by
Monitoring, Evaluation & Support Services Wing

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PUBLIC PROCUREMENT COMPLIANCE AND VIOLATIONS ANALYSIS REPORT

FY2025-2026

Consolidated Analysis of 103 Procurement Monitoring Reports (103 Procurement Activities)

INTRODUCTION

The analysis presented in this report is based on procurement monitoring data covering 103 procurement activities from 101 procuring agencies, consolidated from individual M&E Procurement Monitoring Reports prepared under the Public Procurement Rules, 2004 and allied regulations.

OBJECTIVES OF THE MONITORING & EVALUATION REPORT

To Assess Compliance with Public Procurement Rules

To evaluate the extent to which procuring agencies complied with the provisions of the Public Procurement Rules, 2004, applicable procurement procedures, and regulatory requirements, including assessment of procurement methods, procedures, evaluation processes, and documentation.

To Evaluate Procurement Performance

To assess the overall procurement performance of procuring agencies based on key performance indicators, including compliance ratings, rule violations, procurement timelines, and adherence to prescribed procedures.

To Assess Transparency and Fairness of Procurement Processes

To assess the level of transparency and fairness in procurement processes by analysing procurement methods, availability of procurement documentation, evaluation reports, comparative statements, and grievances filed by bidders.

To Identify Non-Compliant and High-Risk Procurements

To identify procurements that do not comply with procurement rules, involve violations, or exhibit significant procedural deficiencies, helping identify high-risk procurements requiring corrective action and further review.

To Evaluate Institutional Performance of Procuring Agencies

To assess the performance of procuring agencies in terms of compliance, adherence to procurement rules, efficiency, and procurement timelines, and to identify best and worst performing agencies.

INPUTS OF THE MONITORING & EVALUATION REPORT

Procurement Monitoring Data

The primary input was procurement monitoring data extracted from 103 individual M&E Procurement Monitoring Reports, representing 103 procurement activities, covering Procuring Agencies, procurement titles and categories, procurement methods and procedures, estimated costs and awarded amounts, cost variance, compliance ratings, violations of procurement rules, number of grievances, procurement duration, and availability of procurement documentation including evaluation reports and comparative statements.

Regulatory and Policy Framework

- Public Procurement Rules, 2004, and Regulations and Guidelines issued from time to time.

Monitoring and Evaluation Indicators

- Overall compliance rating
- Violations of procurement rules
- Cost variance between estimated and awarded costs
- Procurement duration
- Number of grievances filed
- Availability and completeness of procurement documentation

Analytical Methods and Tools

- Compliance analysis
- Financial variance analysis
- Procurement performance analysis
- Institutional performance assessment
- Risk assessment

OUTPUTS OF THE MONITORING & EVALUATION REPORT

Procurement Compliance Assessment

A comprehensive assessment of procurement compliance, identifying procurements that were fully compliant, partially compliant, and non-compliant with procurement rules.

Financial Performance and Cost Variance Analysis

A detailed analysis of procurement financial performance, including total estimated cost, total awarded cost, and cost variance, enabling assessment of cost efficiency.

Identification of Procurement Rule Violations

Identification of procurements involving violations of procurement rules and areas requiring corrective action.

Procurement Efficiency and Timeline Analysis

Analysis of procurement duration and identification of procurements with delays.

Institutional Performance Assessment

Assessment of procuring agency performance, identifying agencies with strong compliance and those with significant deficiencies.

Risk Identification and Risk Profiling

Identification of high-risk procurements, agencies, and categories with elevated compliance and financial risk.

OUTCOMES OF THE MONITORING & EVALUATION REPORT

Outcomes refer to the long-term impact and benefits of this Monitoring and Evaluation exercise.

Improved Procurement Oversight

Strengthens procurement oversight by providing objective, evidence-based analysis of procurement performance.

Enhanced Compliance and Accountability

Promotes improved compliance with procurement rules and enhances accountability of procuring agencies.

Improved Procurement Governance

Contributes to strengthening procurement governance by identifying weaknesses and supporting corrective actions.

Improved Financial Management and Cost Control

Supports improved financial planning and management of procurement activities.

Identification and Mitigation of Procurement Risks

Enables identification of procurement risks and supports implementation of corrective measures.

Improved Transparency and Procurement Integrity

Enhances transparency and promotes integrity in procurement processes.

BRIEF OF THE PROCUREMENTS ANALYSIS

Indicator	Value
Total Procuring Agencies Covered	101
Total Procurements Covered	103
Bidding Method	Open Competitive Bidding
Total Estimated Cost (PKR) – all 103 activities	73,095,982,073.00
Total Awarded Amount (PKR) – 99 activities with quantified PKR awards, inclusive of taxes	261,300,142,115.14

1. Key Procuring Agencies Identified (Repeat Occurrence)

Procuring Agency	Number of Procurements
Estate Office Management Headquarters (EOM), Government of Pakistan, Islamabad	2
Sui Northern Gas Pipelines Limited (SNGPL)	2

2. Category Distribution Analysis

Category	Number of Procurements	Percentage
Goods	49	47.57%
Works	29	28.16%
Non-Consulting Services	23	22.33%
Consulting Services	2	1.94%

3. Procurement Method Distribution Analysis

Procurement Method	Number of Procurements	Percentage
National / Open Competitive Bidding	100	97.09%
International / Open Competitive Bidding	3	2.91%

4. Statistical Analysis of Estimated Cost

Statistical Indicator (all 103 activities)	Value (PKR)
Minimum Estimated Cost	2,000,000.00
Maximum Estimated Cost	16,112,136,286.00
Average Estimated Cost	709,669,728.86

5. Statistical Analysis of Awarded Amount

Statistical Indicator (99 activities with a quantified PKR awarded amount; 4 excluded – Reports 54, 56, 62 and 77)	Value (PKR)
Minimum Awarded Amount	1,078,700.00
Maximum Awarded Amount	200,000,000,000.00
Average Awarded Amount	2,639,395,374.90

COST VARIANCE

6. Statistical Analysis of Cost Variance

Indicator	Value (PKR)
Minimum Cost Variance	-13,428,042,132.00
Maximum Cost Variance	199,800,000,000.00
Average Cost Variance	1,904,900,000.43

COST VARIANCE (AMOUNT-WISE FINANCIAL ANALYSIS)

7. Total Financial Portfolio Analysis (97 Activities with a Quantified PKR Awarded Amount)

Financial Indicator	Amount (PKR)
Total Estimated Cost	72,715,042,073.00
Total Awarded Amount	261,300,142,115.14
Total Cost Variance (Amount)	188,585,100,042.14

8. Interpretation of Cost Variance (Amount)

Total Cost Variance = PKR 188,585,100,042.14. This indicates a NET ESTIMATE OVERRUN of PKR 188,585,100,042.14 across the procurement portfolio. Computed on the 99 activities with a quantified PKR awarded amount, taken inclusive of taxes where the record states both a tax-exclusive and a tax-inclusive figure; 4 activities (Reports 54, 56, 62 and 77) are excluded as the award is rate-based, item-wise, expressed as a percentage above a schedule of rates or a per-unit rate, or is not disclosed in the procurement record. A single activity (Report 31) accounts for PKR 199,800,000,000.00 of the recorded variance. Report 69's awarded amount is recorded as PKR 306,059,453.69, converted from the accepted bid of USD 1,088,792.08.

PROCUREMENT-WISE VARIANCE TABLE

9. Highest Cost Overrun Procurements (Top 5)

Procuring Agency	Estimated Cost (PKR)	Awarded Amount (PKR)	Cost Variance (PKR)
Higher Education Commission - HEC	200,000,000	200,000,000,000	199,800,000,000
COMSATS University Islamabad (Abbottabad)	36,000,000	3,154,330,200	3,118,330,200
Jamshoro Electric Power Company	100,000,000	2,242,500,000	2,142,500,000
Planning & Development Directorate (Pakistan Airports Authority)	530,000,000	2,432,929,453	1,902,929,453

Procuring Agency	Estimated Cost (PKR)	Awarded Amount (PKR)	Cost Variance (PKR)
Federal Government Polyclinic (PGMI) Islamabad	308,197,000	1,232,788,000	924,591,000

CATEGORY-WISE VARIANCE ANALYSIS

Category	No. of Procurements	Total Estimated Cost (PKR)	Total Awarded Cost (PKR)	Total Variance (PKR)
Goods	47	37,586,853,342.00	233,414,543,657.60	195,827,690,315.60
Works	28	7,514,762,378.00	8,652,655,578.85	1,137,893,200.85
Non-Consulting Services	22	26,963,426,353.00	16,697,563,425.69	-10,265,862,927.31
Consulting Services	2	650,000,000.00	2,535,379,453.00	1,885,379,453.00
Total	99	72,715,042,073.00	261,300,142,115.14	+188,585,100,042.14

OVERALL COMPLIANCE RATING

Compliance Rating	Number of Procurements	Percentage
Partially Compliant	49	47.57%
Compliant	20	19.42%
Non-Compliant	34	33.01%

Total procurements analysed: 103

11. Compliance Risk Assessment

Risk Level	Number of Procurements	Percentage
Low Risk (Fully Compliant)	20	19.42%
Moderate Risk (Partially Compliant)	49	47.57%

Risk Level	Number of Procurements	Percentage
High Risk (Non-Compliant)	34	33.01%

The largest single group falls under the Moderate Risk (Partially Compliant) category at 49 activities (47.57%), while High Risk (Non-Compliant) accounts for 34 activities (33.01%), driven principally by contract award after expiry of bid validity without a recorded extension.

12. Compliance by Procurement Category

Category	Total	Compliant	Partially Compliant	Non-Compliant
Goods	49	11	21	17
Works	29	3	17	9
Non-Consulting Services	23	6	9	8
Consulting Services	2	0	2	0

NUMBER OF GRIEVANCES

13. Grievance Distribution Analysis

Number of Grievances	Number of Procurements	Percentage
0 grievance(s)	80	77.67%
1 grievance(s)	16	15.53%
2 grievance(s)	7	6.80%

14. Grievance Rate Calculation

Procurements on which a grievance was filed: 23 of 103.

Grievance Rate = (Procurements with at least one grievance / Total procurements) × 100 = (23 / 103) × 100 = 22.33%.

VIOLATION OF RULES

15. Violation Status Distribution

Violation Status	Number of Procurements	Percentage
No violation identified	20	19.42%
Violation identified	83	80.58%

16. Violation Distribution by Rule

Rule Violated	Number of Cases	Share of Flagged Procurements (n=83)
Rule 23(4) National Standard Bidding Documents not adopted	34	40.96%
Rule 38 Award after expiry of bid validity, no recorded extension	30	36.14%
Rule 47 Evaluation and award documents not published for public access	8	9.64%
Rule 35 Evaluation reports not uploaded prior to award	7	8.43%

17. Violation Frequency by Rule (Summary)

Rule	Nature of Violation	Risk Level
Rule 35	Technical and final evaluation reports not uploaded prior to award, or the mandatory post-evaluation waiting period not observed	HIGH
Rule 38	Contract or work order awarded after expiry of the bid validity period without a recorded extension	HIGH
Rule 23(4)	PPRA-notified National Standard Bidding Document not adopted	HIGH
Rule 47	Executed contract or evaluation documents not published on e-PADS for public access	MEDIUM

RECOMMENDED ACTION

18. Recommended Action Distribution

Recommended Action	Number of Procurements	Percentage
Advisory to Procuring Agency	46	44.66%
Clarification under Section 16	31	30.10%
No action	23	22.33%
Detailed audit / inquiry	3	2.91%

COMPARATIVE STATEMENT

19. Completeness and Availability Analysis

Availability Status	Number of Procurements	Percentage
Available	79	76.70%
Not Available	24	23.30%

EVALUATION REPORTS

20. Completeness and Availability Analysis

Availability Status	Number of Procurements	Percentage
Available	94	91.26%
Not Available	9	8.74%

PROCUREMENT DURATION (DAYS)

Statistical Indicator	Duration (Days)
Minimum Duration	21 days
Maximum Duration	329 days

21. Duration Distribution

Duration Range	Number of Procurements	Percentage
0-90 days	42	40.78%
91-180 days	50	48.54%
181-270 days	10	9.71%
271-360 days	1	0.97%

22. Average Bidder Participation

Average bidders per procurement activity: 5.00 bidders (n=103).

Bidders	Number of Procurements	Percentage
1 bidder(s)	10	9.71%
2 bidder(s)	20	19.42%
3 bidder(s)	12	11.65%

Bidders	Number of Procurements	Percentage
4 bidder(s)	14	13.59%
5 bidder(s)	16	15.53%
6 bidder(s)	7	6.80%
7 bidder(s)	8	7.77%
9 bidder(s)	3	2.91%
10 bidder(s)	7	6.80%
13 bidder(s)	1	0.97%
16 bidder(s)	2	1.94%
17 bidder(s)	2	1.94%
19 bidder(s)	1	0.97%

WAY FORWARD

- Procuring agencies must ensure contract awards, Letters of Acceptance and Letters of Intent are issued within the bid validity period, or formally obtain and record written extensions – expired bid validity without a recorded extension is the single largest driver of adverse ratings, accounting for 30 recorded cases under Rule 38 (corrected from an earlier count of 25; verified directly against contract-award and bid-validity-expiry dates in the underlying M&E reports, including correction of date-entry typos in Reports 51 and 93).
- All procuring agencies must adopt PPRA's notified National Standard Bidding Documents as required under Rule 23(4) – the most frequent rule violation overall (34 of 103 activities, 33.01%).
- Technical and final evaluation reports must be uploaded prior to award and the mandatory post-evaluation waiting period observed under Rule 35 – 7 activities (8.43% of the 83 flagged procurements), several with Letters of Intent issued before the required period had elapsed.
- Executed contracts and evaluation documents must be published on e-PADS for public access under Rule 47 – 8 activities (9.64% of the 83 flagged procurements) recorded the award without publishing the executed contract.
- e-PADS data-entry controls need strengthening: three activities (Reports 31, 27 and 53, Annex Sr. 31, 27 and 53) record awarded amounts materially inconsistent with their estimated costs (PKR 200M→200B, PKR 36M→3.15B and PKR 100M→2.24B), yet they dominate portfolio-level financial totals.
- Award values must be recorded in quantified PKR terms – 4 activities (Reports 54, 56, 62 and 77) carry rate-based, item-wise or per-unit awards, or no award disclosed in the procurement record, and remain excluded from financial totals. Reports 8 and 15 are included using the amounts recorded in the M&E Excel data sheet (PKR 300,000,000 and

PKR 748,103,720 respectively), though these were not independently confirmed from the procurement documents reviewed.

- Enhance scrutiny of single-bid activities – 13 of 103 (12.62%) were decided on a single bid and require documented justification under Rule 38B(2): 10 procurements received only one bid overall, and 3 further procurements (Reports 13, 23 and 58) were effectively single-bid in substance – Reports 13 and 23 are multi-lot tenders where each lot individually received only one responsive bid, and Report 58 saw one of two bidders disqualified on eligibility grounds, leaving a single responsive bid; the underlying M&E reports for all three confirm no Rule 38B(2) justification is on file. (Corrected from an earlier count of 10.)
- Documentation completeness has improved but gaps remain – contract agreements could not be confirmed for 36 of 103 activities (34.95%) and comparative statements for 24 (23.30%).
- All milestone dates (advertisement, bid opening, evaluation, award) must be consistently logged – a completion duration could be computed for 103 activities, against a range of 21 to 329 days. (Report 7's Advertisement Published date, previously blank in the data sheet, has been filled in from the underlying M&E report – 03/10/2025 – resolving the sole previously-uncomputable case.)
- PPRA may issue advisory notes or seek clarifications under Section 16 where documentation or compliance gaps recur, and consider detailed audit or inquiry for cases with financial anomalies inconsistent with the scope of the procurement.

ANNEX: PROCURING AGENCIES AND PROCUREMENT TITLES

Sr. No.	Procuring Agency Name	Title
1	Collectorate of Customs (Enforcement), Hyderabad – Federal Board of Revenue (FBR), Government of Pakistan	Supply of Ration (Dry & Perishable Items)
2	University of Turbat	Miscellaneous Solarization Works at University of Turbat (567 KW On-Grid and Hybrid)
3	University of Karachi (Directorate of Planning & Development)	Supply of Furniture & Fixtures for New Departments (Faculty of Social Sciences, Faculty of Sciences, CDFST & Female Student Hostel) under HEC-funded project 'Improvement of Academic Facilities at University of Karachi'
4	Estate Office Management Headquarters (EOM), Government of Pakistan, Islamabad	Annual Repair & Maintenance of Federal Government Lodges/Hostels & 48-Family Suits at Islamabad (SH: Miscellaneous Work)
5	Estate Office Management Headquarters (EOM), Government of Pakistan, Islamabad	Annual Repair & Maintenance of Federal Government Lodges/Hostels & 48-Family Suits at Islamabad (SH: Roof Treatment & External Work)
6	Federal Board of Revenue (HQ), Islamabad	Hiring of HR Firm for Provision of Auditors and Payroll Services (Phase-II)
7	Faisalabad Electric Supply Company (FESCO)	Supply of 132KV Transmission Line Hardware Material (For Rail Conductor): Single Suspension Fitting, Single Tension Fitting, Shunt Splice, PG Connector, T-Clamp, PG Clump
8	The Ministry of Law and Justice, Government of Pakistan, Islamabad	Purchase of Stationery Items, Computer Stationery Items, Misc./Others Store Items and Printing & Publication etc. for FY 2025-2026
9	Pakistan Airports Authority (PAA) – Engineering Services (Civil), Makran Division	Rehabilitation / Improvement of Airside Pavement at Panjgur Airport
10	Ministry of Planning, Development and Special Initiatives	Renovation/ Upgradation of Office Space of 6th Floor of 'P' Block

11	National Highways & Motorway Police (NHMP), Islamabad	Purchase of Uniform Articles, Cat-III (RB) – Peaked Caps, Beret Caps, T-Shirt, Jersey, Belt Black, Reflecting Jacket (Summer), Rain Coat, Track Suit
12	National Grid Company of Pakistan Limited (NGC) - Chief Engineer (MP&M), NTDC	Construction of Residential Colony and Allied Facilities at 220kV Grid Station NGC Swabi
13	Pakistan Agricultural Storage & Services Corporation Limited (PASSCO)	Offers For Investment of Rs 806.96 Million in shape of 180 days TDR
14	Pakistan Council of Scientific & Industrial Research (PCSIR)	Supply & Installation of Equipment/Machinery for "Exploration, Beneficiation and Extraction of Rare Earth Elements, Precious Metals and Critical Minerals in Gilgit-Baltistan, Pakistan" (EBEREM) Laboratory, PCSIR Labs, Skardu
15	Pakistan International Airlines (PIAC) – Supply Chain Management	Tender In-Flight Catering Services to PIA at London Airport (In-flight Catering Services to PIA at London - UK)
16	Port Qasim Authority (PQA)	Supply & Installation of Vessel Traffic Management System (VTMS)
17	Pakistan Security Printing Corporation (Pvt.) Ltd.	REQ-0725-2-00055 (LP/T-2249/25/FA) - Hiring of Contractor for Construction of Perimeter Wall, Watch Towers and Allied Temporary Works at PSPC Faisalabad
18	Sui Northern Gas Pipelines Limited (SNGPL)	Hand Delivery of Domestic, Commercial, Industrial, Special Domestic & Bulk Domestic Gas Bills (Indigenous & RLNG), Adhoc Bills, Letters/Notices/Leaflets etc. of SNGPL
19	Sui Northern Gas Pipelines Limited (SNGPL)	Annual Contract for Transportation of Steel Line Pipe and Materials & Equipment (shifting of Line Pipe, Equipment and material from Uch-Sharif, Karachi and Manga Stores to various Store Locations/Project Sites)
20	SSGC LPG Limited (SLL) – 100% subsidiary of Sui Southern Gas Company Limited	Supply of brand-new Pull-Away Coupling for LPG Bowser Filling Points at SLL Port Qasim Terminal, Karachi

21	Trading Corporation of Pakistan (Pvt.) Limited	Invitation of Offers for Obtaining Commodity Operations Financing for Sugar, Wheat, Urea, Cotton & Rice (Outstanding/Fresh) along with Markup Rates and Opening of LC for the Quarter October-December, 2025
22	Multan Electric Power Company (MEPCO)	Supply of Static Single Phase Whole Current Smart (AMR) Energy Meters
23	Quetta Electric Supply Company (QESCO)	Supply of ACSR Rabbit Conductor
24	FESCO - Faisalabad Electric Supply Company (Material Management Department)	Supply of Static Single Phase 2-Wire, 240-V, 10/40 Amps, 50Hz, Accuracy Class-1 Energy Meters (housed in polycarbonate security box) – "Single Phase Static Meters"
25	Gujranwala Electric Power Company (GEPCO) Ltd. – Material Management Section, 565-A Model Town, Main G.T. Road, Gujranwala	Procurement of Single Phase AMR Meters (Lots I-VI)
26	Islamabad Electric Supply Company (IESCO)	15 KV XLPE Power Cable 240mm ² (500MCM) Single Core (Un-Armoured) – Note: SBD cover/Procurement Activity Report record the item as "11KV XLPE Power Cable 240mm ² 500MCM Single Core" for the same Tender No. 116, while the Final Evaluation Report and Purchase Order record it as "15 KV". Voltage-rating discrepancy flagged for verification.
27	COMSATS University Islamabad (Abbottabad)	Procurement of Computer System Core i7, AC, etc Ref # CUI/ATD/PC & IT Equipment/07 (2025-2026)
28	Customs Academy of Pakistan-Karachi	Renovation/ Rehabilitation /Upgradation of Customs Academy of Pakistan
29	Federal Directorate of Immunization FDI	DTP-HepB-Hib-10 (Pentavalent) vaccine (Quantity 11,880,016)
30	Hazara Electric Supply Company Limited	AAC ANT (7/.122) Conductor
31	Higher Education Commission -HEC	Pre Qualification of Firms Wired and Wireless Service for PERN Connectivity

32	Lasbela University of Agriculture Water and Marine Sciences	Procurement of Laboratory Equipment
33	Material Management - HESCO	1908/25 Supply of ACSR Conductor Rabbit
34	Ministry of Federal Education and Professional Training	RFP FOR OUTSOURCING OF ESSENTIAL SERVICES FOR DAANISH SCHOOL KURI
35	Ministry of National Health Services Regulations and Coordination	Bidding Documents for Procurement of HCV Medicines
36	NADRA HQ Procurement Department - Islamabad	Procurement of Mobile Enrollment Kit with MDM (NADRA-HQ-RFB-111/2025)
37	National University of Modern Languages	Pre-qualification of Constructors for Construction of ACAD Block at NUML Faisalabad Campus
38	National Bank of Pakistan	Procurement of Loan Origination System (LOS)
39	NUTECH	Procurement of Books for MS Programmes
40	Pakistan Institute of Medical Sciences	Contract for Outsourcing of Security Services PIMS for period of 03 Years
41	Pakistan Mint Lahore, Ministry of Finance	Copper Cathode
42	Pakistan Post	Procurement of services of Airlines and their Authorized Logistics/ Transport Partners for transportation of Mail (QS)
43	Pakistan Sports Board, Islamabad	Construction of PSB Coaching Centre at Skardu
44	Peshawar Electric Supply Company	MM-122 Procurement of 100 KVA Transformer
45	Pakistan Infrastructure Development Company Limited (PIDCL)	PROVIDING AND LAYING PE PIPE LINE AT KHOJA JAMAT COMPLEX NEAR SHAH-E-KHURASAN SOLDIER BAZAR UC-02 DISTRICT EAST, KARACHI CONTRACT PACKAGE PIDCL/238/09/181
46	Project Management Unit , Ministry of Federal Education and Professional Training	CONSTRUCTION OF DAANISH SCHOOL AT CHITRAL, KPK ESTABLISHMENT OF DAANISH SCHOOL KHYBER PAKHTUNKHWA

47	Federal Government Polyclinic (PGMI) Islamabad	Purchase of Drugs/Medicine in Bulk from Pre-qualified Pharmaceutical Manufacturing Units, Marketing Authorization Holder/Importer/Indenter (Sole Agents) and Authorized Distributors FY 2025-26
48	Pakistan Television Corporation	Fabrication and Supply of Broadcast Equipment (Revamping of PTVC)
49	Shaikh Zayed Hospital, Lahore	Tender for Pre-qualification of Firms for Drugs/Medicine SZHL - FY - 2025-26
50	Sui Northern Gas Pipelines Limited	Procurement of Insurance Policies
51	Sukkur Electric Power Company	Procurement of ACSR Conductor RABBIT against Tender No. 1344.25 MM SEPCO
52	Material Management-LESCO	Tender No. 4212 (Procurement of Static Single Phase AMI Smart Energy Meters with remote Disconnect/ Reconnect replay and PTA Compliant module along with MDC Software
53	Jamshoro Electric Power Company	Procurement of Transportation Services on Aggregate Charges Rs. /Ton Basis for Transportation of Coal from Coal Mines in Thar to 660MW, CFPP Jamshoro in compliance with Environmental Guidelines (TNCB-25)
54	Cantonment Board Peshawar – Military Lands & Cantonments Department, Government of Pakistan	Construction of Commercial Building (Cantt Horizon) at Survey No. 640/103, Khyber Super Market, Bara Road, Peshawar Cantt (B+G+1) (Phase-I)
55	Pakistan Television Corporation Limited (PTV), Headquarters, Constitution Avenue F-5/1, Islamabad – Civil Department	Renovation / Installation of Equipment of Existing Censor Hall at PTV Headquarters, Islamabad
56	Excise & Taxation Department, Islamabad Capital Territory (Motor Registering Authority), Plot # 35, Sector H-9, Islamabad	Tender for the Purchase of Stationery, Computer Stationery and Miscellaneous Items, FY 2025-26

57	Corporate Tax Office, Karachi – Office of the Chief Commissioner Inland Revenue, Federal Board of Revenue, 12th Floor, Tax House, Karachi	Repair of Residential Building (Transit Accommodation) situated at Plot No. FL-13, Block-1, adj Jama Qartaba, Shiree Jinnah Colony, Clifton, Karachi
58	COMSATS University Islamabad – Directorate of Planning, Development and Human Resource Development, Park Road, Tarlai Kalan, Islamabad	Hiring of Transaction Advisors for two (02) PPP Projects – IT / Technology Park at CUI Wah Campus and Demand-Driven Skill-Based Education Training Institute at Gujrat
59	Federal Board of Revenue of Pakistan – Office of the Chief Commissioner Inland Revenue, Large Taxpayers' Office (LTO), Plot No. 20 Mauve Area, G-9/1, Islamabad	Annual Procurement for Security Services – provision of security guard services for Financial Year 2025-2026, being eighteen (18) personnel (17 security guards and 01 supervisor) as specified in Annexure “A” of the tender document
60	Pakistan Airports Authority (PAA), Headquarters, Terminal No. 1, Jinnah International Airport, Karachi; procuring office Logistics APS Branch / Logistics Centre (South), JIAP Karachi.	Procurement of Qty-04 Continuous Friction Measuring Equipment (CFME) with integrated self-wetting water tank, electric water pump and allied accessories, spare parts, tool boxes, technical literature, factory acceptance test and training.
61	Federal Board of Revenue – Inland Revenue Service Academy (IRSA), Fazal-e-Haq Road, Income Tax Colony, Satluj Block, Allama Iqbal Town,	Advancement / Restoration of Swimming Pool at Inland Revenue Services Academy (IRSA), Lahore, to be completed in 90 calendar days.

	Lahore; Engineer: National Engineering Services Pakistan (Pvt) Limited (NESPAK).	
62	Islamabad Model College for Girls, Street No. 25, F-6/2, Islamabad; procurement conducted by the College Purchase Committee under the Principal.	Tender for Purchase of Other Store Items, Financial Year 2025-2026 – a schedule of 249 miscellaneous store items (electrical, hardware, sanitary, cleaning, paint and stationery).
63	Jinnah Medical Construction Company (JMCC), a Section 42 company established under the Companies Act, 2017, Kohsar Block, Pak Secretariat, Islamabad – Ministry of National Health Services, Regulations and Coordination.	Request for Proposal for Procurement of 30 Microsoft 365 Business Premium Licenses (annual licence, with installation, configuration and training).
64	Kalam Bibi International Women Institute (KIWI), Bannu – a public sector university, Main Campus, Bannu Township, Bannu, Khyber Pakhtunkhwa.	Procurement of Nursing Skills Lab at Kalam Bibi International Women Institute, Bannu – supply, installation and commissioning of 110 line items of nursing skills laboratory equipment.
65	Korangi Fisheries Harbour Authority (KoFHA), Chasma Goth, Deh Rehri, District Malir, Karachi.	Construction of Floating Pier for Offloading Export Catch at Korangi Fisheries Harbour Authority – Bidding Documents Volume I (Qualification of Contractors), August 2025.
66	Regional Directorate Anti Narcotics Force Balochistan, 449-A, Musa Road, Quetta Cantonment; Ministry of	Procurement of Drones (RD ANF Balochistan) – supply of Agriculture Spraying Drones, Model DJI AGRAS T50, for elimination of illicit crops (poppy and cannabis).

	Interior and Narcotics Control, Government of Pakistan.	
67	National Investment Trust Limited (NITL), Administration Department, NBP Building, 6th Floor, I.I. Chundrigar Road, P.O. Box 5671, Karachi-74000.	Invitation of E-Bids for Execution of Civil and Other Works as per Approved Architectural and Interior Design – new NIT Head Office at 3rd Floor, State Life Building No. 1, I.I. Chundrigar Road, Karachi.
68	National Grid Company of Pakistan Limited (NGC, formerly NTDC), Manager (Assets Management) North Circle, NGC New Kot Lakhpat, Lahore; recorded on e-PADS as National Transmission & Despatch Company / Asset Management North (Lahore).	Disposal of Dismantled / Unserviceable / Scrap Store Material related to Grid and Transmission Line lying under Manager (AM) North NGC New Kot Lakhpat Circle Lahore, sold as a single lot on “as is where is” basis.
69	Pakistan Reinsurance Company Limited (PRCL), Retrocession Department, PRC Towers, 32-A Lalazar Drive, M.T. Khan Road, Karachi; under the administrative control of the Ministry of Commerce, Government of Pakistan.	Pakistan Petroleum Limited – COW (Blowout) Property Damage / Operator’s Extra Expense Reinsurance, renewal period 01-11-2025 to 31-10-2026.
70	Port Qasim Authority (PQA), Civil Maintenance Department, Bin Qasim, Karachi-75020; Federal Government.	Annual Running Maintenance Contract of PQA Road Network & Bridges in SWIZ (2025-26) – repair, maintenance and improvement of the existing PQA access road network and bridges in the South Western Industrial Zones.

71	Postmaster General Office, Central Punjab Circle, Lahore – Pakistan Post Office Department, Ministry of Communications; Federal Government.	Deployment of Private Security Guards – provision of security services at GPOs, Head and Sub Post Offices in Central Punjab Circle, Lahore, covering thirteen districts.
72	Pakistan Oilseed Department	Supply and Installation of Drip Irrigation System (1,000 Acres) across Pakistan – installation on farmer fields on demand basis at designated locations.
73	Sui Northern Gas Pipelines Limited (SNGPL), Network Planning & Design Department, Gas House, 3rd Floor, 21-Kashmir Road, Lahore; recorded on e-PADS as SNGPL Network Planning & Design-Lahore.	Hiring of contractor for construction of 18" DIA x 84.8 KM Transmission Pipeline Segment (Loopline) from F-3 Daud Khel to FC-1 Dhullian Project – HDD crossing at Soan River, 725 metres of 18" Ø API 5L Gr X60 pipeline, District Chakwal.
74	State Bank of Pakistan Banking Services Corporation	261-Supply, Installation, Testing & Commissioning of 350TR Water Cooled Centrifugal Chiller at Main AC Plant, SBP Karachi – ITB No. ED/PROC- HOK/908094/2025/261, Tender No. 261.
75	Multan Electric Power Company (MEPCO) Limited, Procurement Distribution Directorate, MEPCO HQ Complex, Khanewal Road, Multan	03/26 Wide Area Network Connectivity – Wide Area Network Connectivity between MEPCO Datacenter (Aggregation), PITC Datacenter (Aggregation) and Field Offices and CIR Internet Connectivity required for MEPCO, Tender Document No. 03/26.
76	National Grid Company of Pakistan Limited (NGC) (Formerly NTDCL), Executive Engineer (EHV-I) T/L 'C' Division NGC, 23-Nargis	Replacement of Existing Storm Water Drainage System and Additional Civil Works at 500kV Grid Station Nokhar, Tender Document No. XEN-EHV-TLCLHR-04-2025.

	Block Allama Iqbal Town, Lahore	
77	Pakistan Post, Office of the Postmaster General FC & GB Circle, G-9 Markaz, G-9/1 Islamabad; Ministry of Communication.	Hiring of Private Transport Services for Mail – conveyance of mail from Rawalpindi to Gilgit and Skardu and vice versa on the Rawalpindi-Gilgit-Skardu Mail Line, Baltistan Division.
78	State Life Insurance Corporation of Pakistan, Central Procurement Division, Principal Office, Building No. 9, Dr. Ziauddin Ahmed Road, Karachi.	Supply & Installation of IT Equipment & Accessories at Building No. 09, State Life Insurance Corporation of Pakistan SLICP.
79	Project Management Unit (IESCO)	NCB-258 Procurement of Power Cable 1000 MCM
80	Ministry of Inter Provincial Coordination	Pre-Qualification of Workshops/Firms
81	Ministry of Kashmir Affairs, Gilgit Baltistan and Safron	Stationery, Computer Stationery Misc/Others Printing and Publication (for D.O. letters Gum Pad Compliment Cards etc), Items. And Category B Multicolor display of Printing Work for Fairs & Exhibition: Youm-E-Isthal, BlackDay, Kashmir Solidarity Day 25-26
82	State Life Insurance Corporation Of Pakistan (Real Estate - Lahore)	PROVISION AND INSTALLATION OF CCTV CAMERAS & RELATED EQUIPMENT AT STATE LIFE BUILDING # 1, 6 & 11 LAHORE & STATE LIFE BUILDING GUJRANWALA
83	Sui Northern Gas Pipelines Limited (SNGPL) Procurement Department Head Office	LED/116/25 (Pre printed Gas bills on Cut Sheet)
84	Frequency Allocation Board	PROCUREMENT OF AUTOMATED SPECTRUM MANAGEMENT SOFTWARE(S) (ASMS) SYSTEM FOR TECHNICAL (ENGINEERING) ANALYSIS

85	Pakistan Mineral Development Corporation (PMDC)	Tender For Sorting & Transportation of Salt at PMDC salt Mines warcha
86	Regional Tax Office (RTO) - Gujranwala	Stationery & Uniform
87	Managing Director / Concrete Sleeper Factories, Pakistan Railways Headquarters Office Lahore	Adv. Tender No.CSF/4/P/2025-26 for procurement of 5,000 M.Ton Sulphate Resisting Cement (SRC) for CSF/Khanewal
88	O/o Chief Engineer (Development) PMU-FESCO	TENDER NO.NCB-703/FESCO/PMU/GSC/2025-26 132 KV D/C Tower type ZM-30, 3-Meter leg Extension for ZM-30
89	Zarai Taraqati Bank Ltd	HIRING OF SECURITY FIRM FOR PROVIDING SERVICES OF SECURITY GUARDS
90	Securities and Exchange Commission of Pakistan	Hiring of Agency for PR, Digital Media Management, Content Creation and Related Support
91	Cantonment Board Sargodha	Original Development Works
92	Pakistan Expo Centers (Pvt. Ltd) Lahore	Design, Supply, Installation, Testing, Commissioning, Operation and Maintenance of 1000 kW Net Metering based On-Grid Solar PV System at Expo Centre, Lahore
93	Office of the Deputy Commissioner, ICT	Annual tender for Stationery, computer Stationery, other items
94	Pakistan Revenue Automation Pvt Limited (PRAL)	CONSTRUCTION, RENOVATION OF CCU PREFABRICATED HALL AT ROOF TOP OF FBR BUILDING, SECTOR F-5, ISLAMABAD ON TURNKEY BASIS
95	Directorate General of Special Education - DGSE	RENOVATION OF SPECIAL EDUCATION CENTERS / INSTITUTIONS OF ISLAMABAD UNDER DGSE
96	Sialkot Tannery Association (Guarantee) Limited (STAGL)	ROAD AND FINISHING WORKS AT CETP AT SIALKOT TANNERY ZONE SIALKOT

97	Directorate of Planning and Development	Miscellaneous Solarization Works at University of Turbat
98	Independent System and Market Operator (ISMO)	Purchase of IT Equipment
99	Federal Public Service Commission	PROCUREMENT OF IT/MACHINERY AND EQUIPMENT for the project Digitalization of In-House Processes & Automation of Examination System of Federal Public Service Commission
100	AJK Postal Circle - Muzaffarabad	Conveyance of Mail 01
101	Quaid-i-Azam Mazar Management Board (QMMB)	Rights for Collection of Maintenance Charges from the Visitors of Bagh-e-Quaid-i-Azam
102	School of Electrical Engineering and Computer Science (SEECS) - NUST	SEECS: E-151491 Procurement of Labs, Office and Classroom Equipment FY 2025-26
103	Planning & Development Directorate (Pakistan Airports Authority)	Consulting Services for Master Planning, Feasibility Study and Design Services for the Construction of Greenfield Airport at Faisalabad